



CHARLES-HENRI MONTIN
Senior Associate

Since March 2014, Charles Henri Montin is working as an independent consultant advising governments and regulators on the development of their regulatory policy and capacities, or the improvement of their legislative drafting. To deliver projects, he draws on expertise developed from 10 years of experience of regulatory matters, both at the national level (in his country, France) and the international level (E.U. and OECD as staff member, and World Bank projects). He has worked in some 25 countries since 2004. Currently, he is based in Beirut as leader of an international team engaged in a 2-year simplification programme for the Lebanese government.

Previously (from January 2011), CH had been a senior official of the ministry of economy and finance of France and the representative of this country in the OECD Regulatory Policy Committee (and a member of the board of the committee), as well as co-chair of the MENA Working Group on Regulatory Reform. In addition, he supported World Bank Group and OECD technical assistance projects in developing and transition countries, with a special focus on the MENA region.

An alumnus of the Ecole Nationale d'Administration (France), CH first joined the ministry of foreign affairs, then opted for an international career (1989-2004) in management positions at CERN-Geneva, UN and NATO. From 2004 to 2010, he worked on regulatory reform issues, including technical assistance and transfer of regulatory reform know-how in three successive positions: 1/ as head of better regulation for the French administration (2004-2007), then 2/ as regulatory adviser seconded to the European Commission, finally 3/ at OECD, Regulatory Policy Division. CH, who is bi-national French and Australian, has two mother tongues, English and French, and can work in Spanish. He is the editor of a much-read blog on regulatory quality directed at government officials and regulators (<http://smartregulation.net/>) .

Professional Background

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January 2011 – March 2014: **Delegate of France to (and vice-president of) OECD Regulatory Policy Committee, and co-chair of OECD MENA Regulatory Reform Working Group**

- OECD: implementation and evaluation of national regulatory governance programmes and capacities; development of regulatory reform concepts and tools; participation in regulatory reviews (Colombia)
- Co-chair of OECD-MENA working group on governance and participation in field activities (Egypt, Morocco);
- Technical assistance to reform projects (Morocco, Lebanon, East Africa), including for World Bank;
- Training activities (*inter alia* Chinese Taipei economists, Iraqi judges, GSO officers) in public governance and reform and ad hoc missions for foreign governments (*inter alia* Chinese Taipei, Mexico, Serbia);
- Support to French Regulatory Reform programme.

Recent expert missions (see slides on www.smartregulation.net)

August- December 2010: **OECD (Paris), senior regulatory adviser**, Directorate for public governance, on secondment from the French administration:

- Evaluation of simplification programme and regulatory reform capacities of Viet Nam (main author of the OECD publication);
- Cooperation with OECD non members, including European Neighbourhood and North
- Africa/Middle East (MENA) on developing simplification programmes;
- Organisation of the first OECD-ASEAN conference on regulatory governance (Hanoi);
- Advice and drafting on current trends in regulatory reform (as an expert on European Union regulatory issues).

July 2007 – July 2010: **European Commission, Secretariat General (Brussels), Regulatory adviser**, (seconded national expert):

- supervised simplification and administrative burden reduction activities in 27 member states, for selected European law areas, drafted and supported legal simplification measures);
- managed related communications activities; prepared communication plans; drafted/revised external communication documents (in English);
- managed a network of officials in the Member States to stimulate, coordinate and monitor centrally national simplification programmes, with emphasis on administrative burden reduction;
- promoted Better Regulation in the EU and neighbouring countries by publications and contributions to conferences.

July 2004 – July 2007: **French Prime Minister's Office, Head of (inter-ministerial) Better Regulation** unit, DG Modernisation, Ministry of Finance, Paris:

- developed and promoted policy for improved standards for policy and regulation making and
- delivery; operated an inter-ministerial network of Better Regulation senior officials to monitor and assess reform; drafted legal simplification texts; certified official forms before use by public services.
- transposed international Regulatory reform best practice in France, represented France in
- OECD Public Governance Committee and European public governance fora;
- provided expertise in public sector reform and regulatory quality to developing and emerging countries (Moldova with TAIEX, Egypt, Ghana).

1979-2004: FRENCH AND INTERNATIONAL CAREER

International civil service (15 years): career in resource management

- 1/6/1989 – 15/5 1992: Assistant to the Head of Administration, CERN Geneva
- 1/6/1992 – 30/9/ 1994: Deputy Director of Administration (D1 grade), United Nations, International Maritime Organization (I.M.O. London).
- 1/10/1994 – 30/6//2004: Director of Administration and Personnel, NATO International Secretariat, Brussels. Resource management including HR. Large-scale restructuring. Legal drafting (regulation and litigation).

French administration (10 years): civil service issues and diplomatic posting

- 1/6/1979- 30/6/1983: Civil service department. Head of bureau in charge of international and financial affairs:
- 1/7/1983- 30/5/1989: Ministry of Foreign Affairs: Counsellor (political, chargé d'affaires) at French Embassy in Wellington (New Zealand), then positions in the central administration.

Education

- Ecole nationale d'administration (France) (1977-79): professional public sector management training
- Institut d'études politiques de Paris (Diploma, 1974): law, economy
- Licence en droit (1975): LL.B. and Licence ès lettres (1972): B.A. languages

Publications, Papers, and Courses

Recent publications listed on <http://smartregulation.net> « publications » tab.